

HEALTH MANAGEMENT ASSOCIATES



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# LA County Consolidated Correctional Treatment Facility

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# The Team

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# Deliverables

## **Legislative Impact on Population**

The likely impacts to the Los Angeles County jail population of Proposition 47, AB 1468 (split sentencing), AB 624 (enhanced credit system) and inmate population projections over the next several years, including projections for those with Mental Health disorders.

## **CCTF Population Analysis and findings**

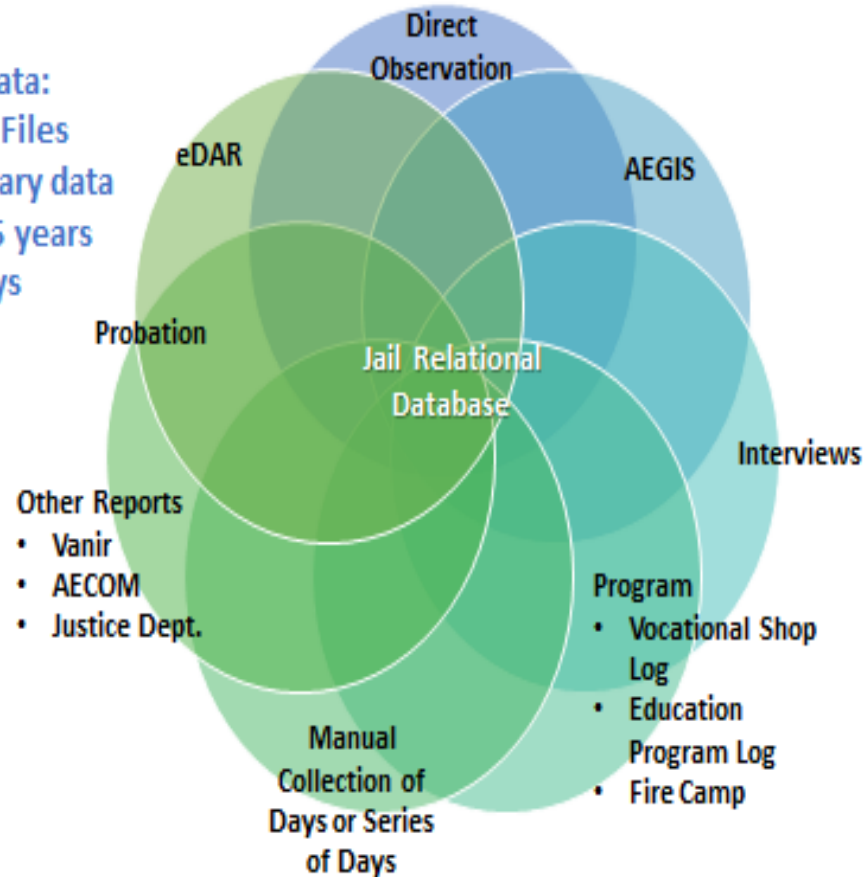
The actual number of treatment beds required at the proposed Consolidated Correctional Treatment Facility that will replace Men's Central Jail.

## **Community Capacity and Diversion**

A capacity assessment of all community based alternative options for treatment, including but not limited to Mental Health and Substance Abuse Treatment. An assessment on the number of inmates that can be successfully placed into an outside facility (community based) for Mental Health/Substance Abuse Treatment;

## L.A. County Relational Database

6 Million Rows of Data:  
Reviewed 296 Data Files  
10.5 years of summary data  
Every inmate for 5.5 years  
755,897 inmate stays





# Data Challenges

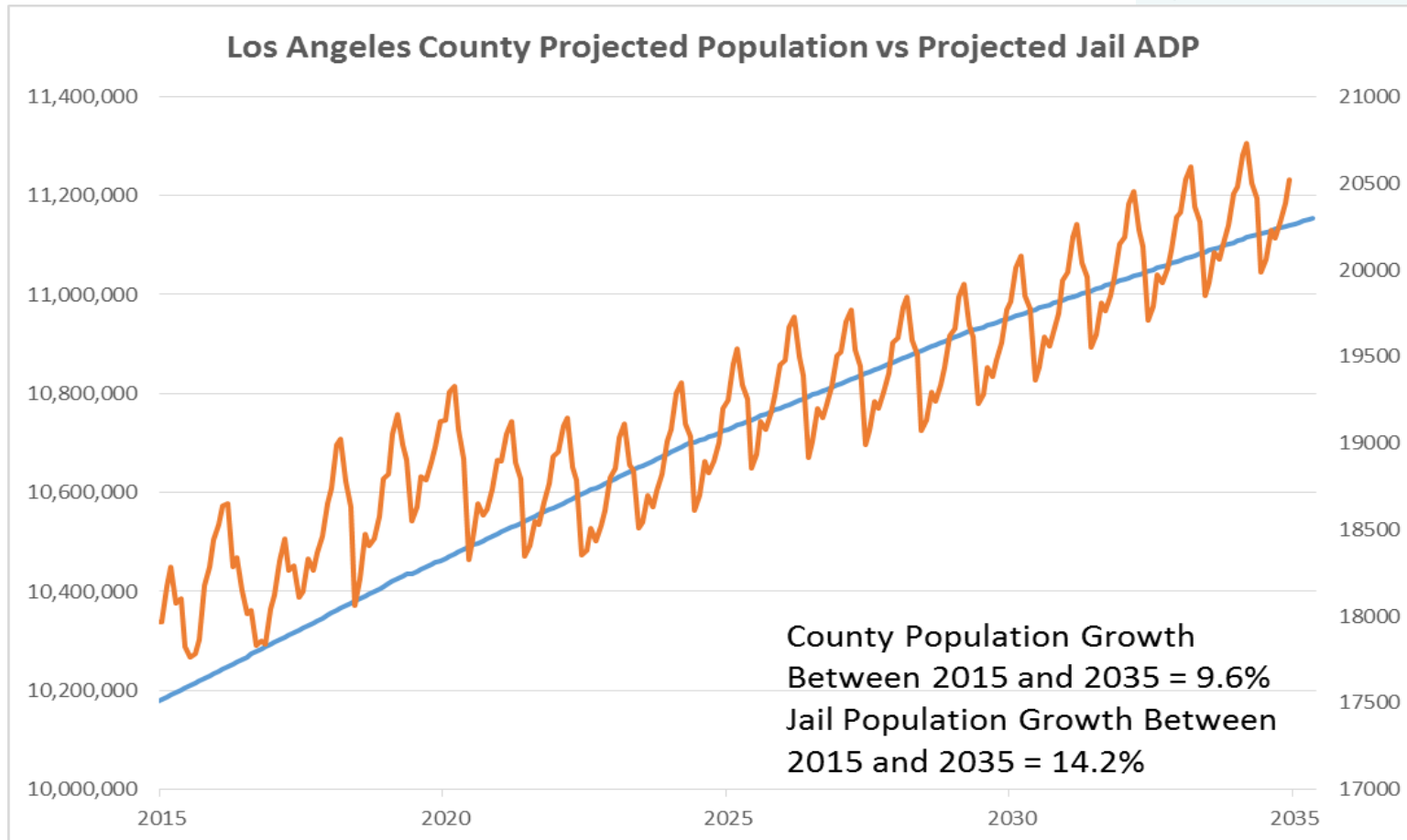
- All data sources are not equal for analysis so assumptions had to be made
- Mental and/or physical health acuity markers are not available in data sets
- Snapshots of data were used to make some assumptions for trends which impacts generalizability
- Some data not available so data inferences were applied (detox)
- We had to create a database where one did not exist in an expedited timeline
- Substance abuse data was very limited

# LEGISLATIVE IMPACT ON POPULATION



# Legislative Impact on LASD

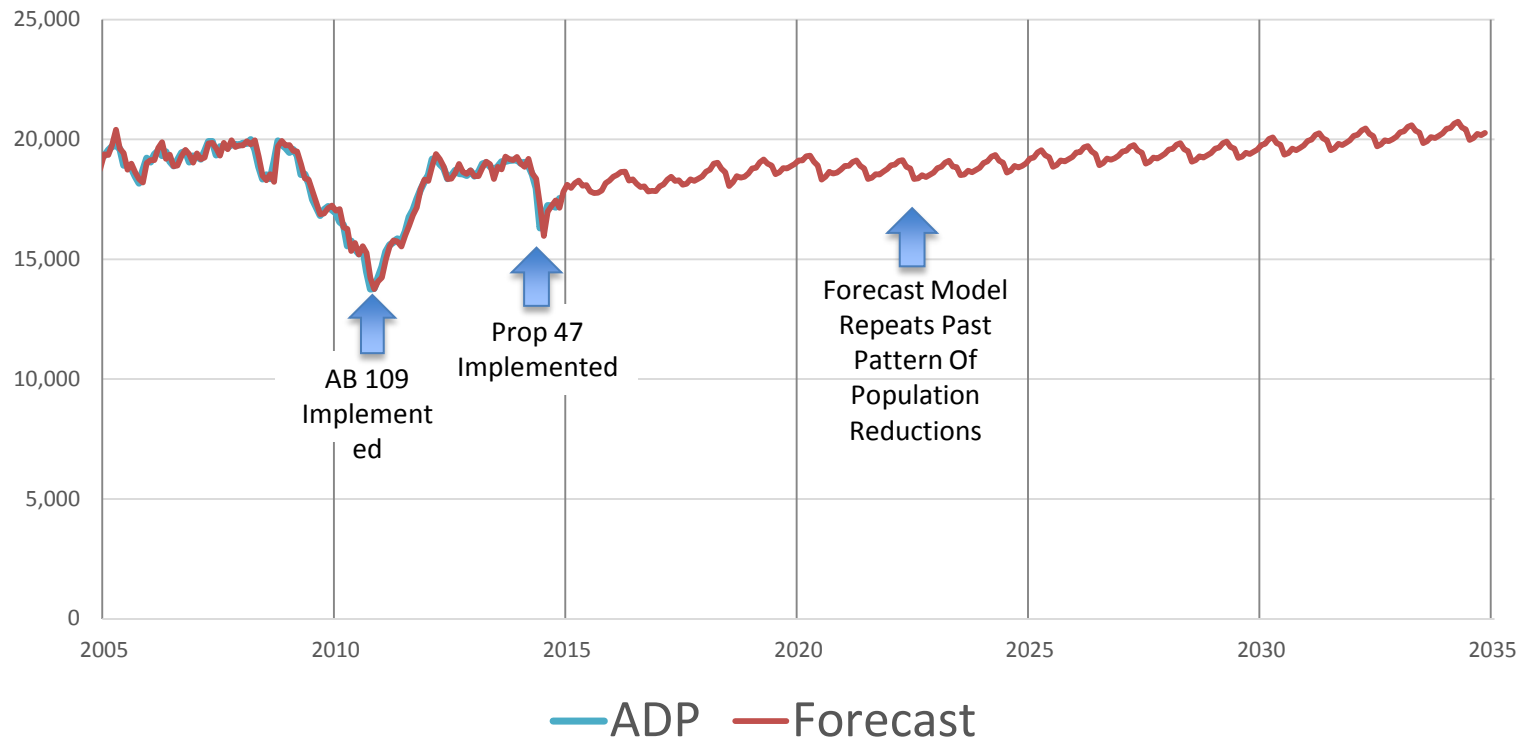
- Inmate Population Forecast
- Prop 47
- Split sentence AB1468
- Earned Credit AB624
- AB 109





# LA County Jail Population Forecast

LA County Inmate Average Daily Population Forecast, 2015 - 2035





## LA County Jail Population Forecast

Month	Non AB109	AB 109	Base Projection	Peaking (6.1%)	Classification (6.4%)	Bed Need
July 2015	14,965	3,000	<b>17,965</b>	1,096	1,150	<b>20,211</b>
July 2020	16,112	3,016	<b>19,128</b>	1,167	1,224	<b>21,519</b>
July 2025	16,432	2,768	<b>19,199</b>	1,171	1,229	<b>21,599</b>
July 2030	16,509	3,259	<b>19,768</b>	1,206	1,265	<b>22,239</b>
July 2035	16,664	3,855	<b>20,519</b>	1,252	1,313	<b>23,084</b>

## Bed Need Projections by Initiative

Month	Projected Bed Need	Projected Bed Need With No Prop 47	Estimated Bed Need With No AB624
July 2015	20,211	23,364	20,379
July 2020	21,519	24,836	21,687
July 2025	21,599	24,730	21,767
July 2030	22,239	24,341	22,407
July 2035	23,084	24,719	23,252

- The impact of AB1468, although positive, is limited due to the relatively small percentage of all felony sentences that are split sentences.
- The actual impact on the jail population could not be calculated with available data.

# CCTF POPULATION ANALYSIS AND FINDINGS



## Why is healthcare important in a jail?

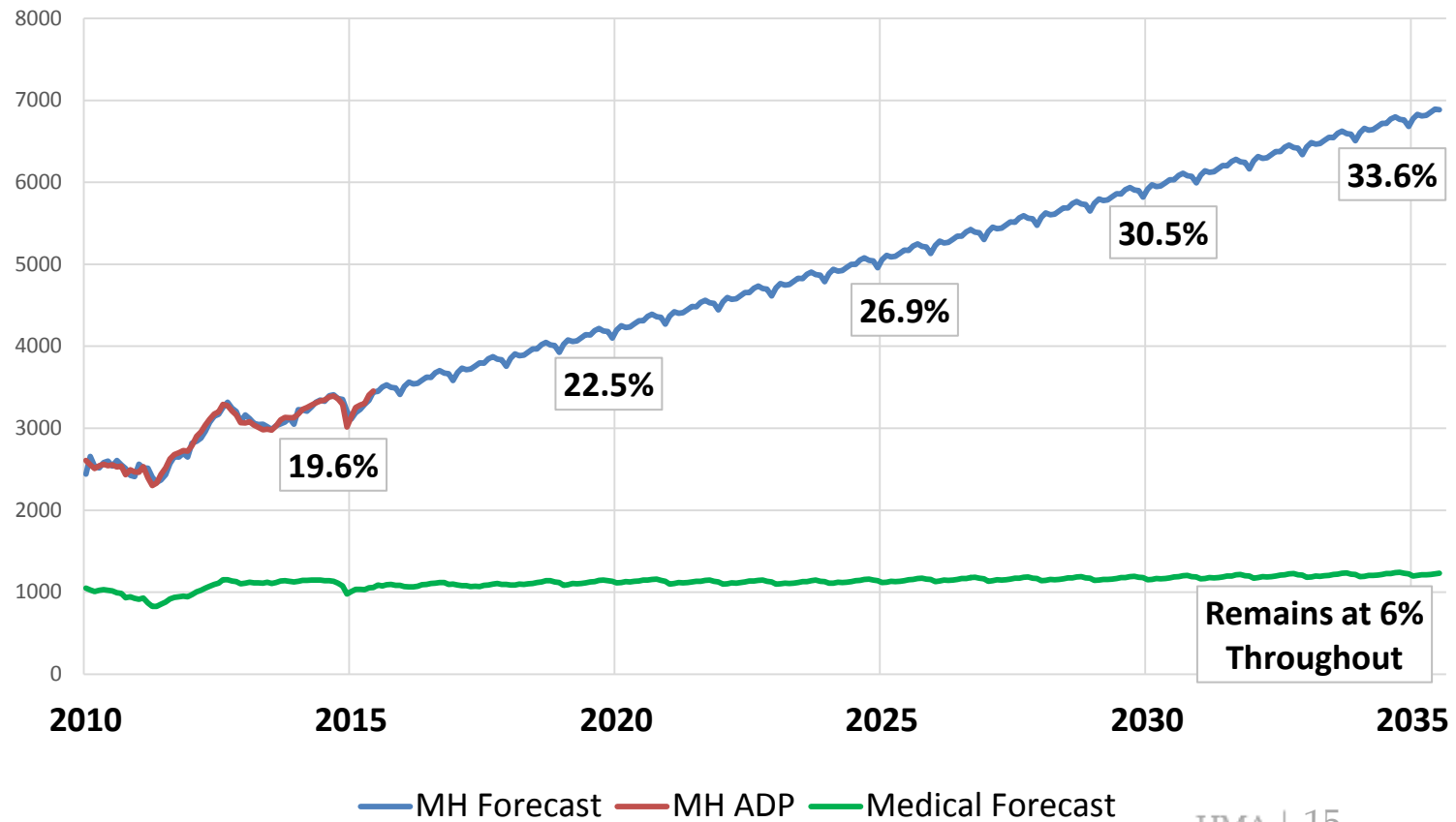
- 90% of people incarcerated will return to their community
- People enter jail sick and at risk
- Continuum of care includes jail services
- “No wrong door”
- Stable return to community
  - Healthier communities
  - Positive impact on recidivism



## Some Key Initial Findings

- Jail observation units house acute and severely mentally ill inmates that should be in a high acuity inpatient level bed. (Insufficient beds)
- Receiving areas where inmates enter the facility are inadequate for screening by clinical staff and do not support expanded services and assessments
- Current correctional and medical IT systems do not share information or inform each other
- There is insufficient ADA accessible housing

LA County Mental Health & Medical Special Housing Forecasts, 2015 - 2035



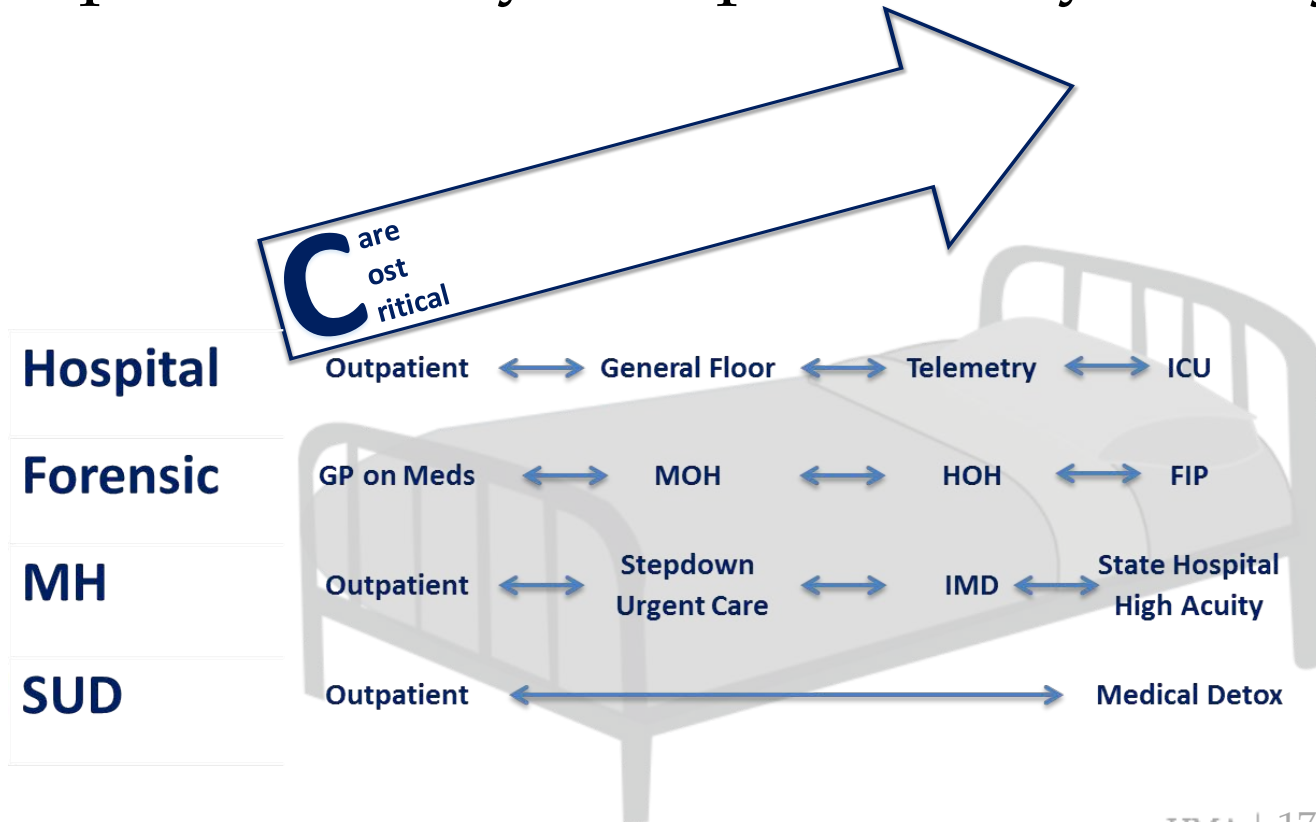
## Mental Health Population by COMPAS Classification Level

	Low Security				Medium Security			High Security			
Security Level	1	2	3	4	5	6	7	8	9	Unk	Total
Totals	8	49	74	388	108	681	1178	527	41	1	3055
Cumulative Total	519				1967			568			

- COMPAS is a validated classification tool to assist in assigning safe housing and programing within the jail.
- It is not a Comprehensive Health Risk Assessment Tool (Physical /Mental Health)



# Simplified Acuity Comparisons by Bed Type





# Building to Best Practice

- **Total 4600-5060**
  - Dedicated Detox Unit
  - Male Intake and Screening (point of entry) IRC
  - Female Intake and Screening (point of entry) IRC
  - High Acuity Medical Beds (CTC)
  - Urgent Care
  - High Acuity Mental Health (FIP)
  - Observation Units: High and Moderate Mental Health and Special Population
  - ADA housing



Bed Distribution Comparison					
Beds	Vanir	AECOM CCTF	LASD 6/9/15 CCTF	2015 Current Recommendations	2025 Projections
CCTF MOSH	500	512	512	600 - 700	916
CTC Medical				160 - 180	236
Detox				200 - 220	251
<b>Total Medical Beds</b>	<b>500</b>	<b>512</b>	<b>512</b>	<b>960 - 1100</b>	<b>1403</b>
CCTF FIP Licensed	60	60	60	60	96
CCTF MH Licensable	200	180	180	180 - 200	290
CCTF HOH Single Man Cells	600	576	864	800 - 900	926
CCTF HOH Double Man Cells	200	192	0		308
CCTF MOH	2200	2208	2112	2400 - 2600	3550
<b>Total MH Beds</b>	<b>3260</b>	<b>3216</b>	<b>3216</b>	<b>3440 - 3760</b>	<b>5170</b>
CCTF SUD Level 1, 2	400	512	0	0	0
CCTF SUD Level 3	100	0	0	0	0
<b>Total SUD Beds</b>	<b>500</b>	<b>512</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Special Mgmt.</b>	<b>600</b>	<b>600</b>	<b>200</b>	<b>200</b>	<b>200</b>
<b>CCTF Capacity</b>	<b>4860</b>	<b>4840</b>	<b>3928</b>	<b>4600-5060</b>	<b>6773</b>



## CCTF Framework Recommendations

- Jail is a part of the LA County Health Care System
- Best Practice Services and CCTF are parallel activities for implementation
  - Pre and Post Custody Diversion
  - Transition into the community
  - Continuum of care with complex care management
  - Increase capacity for community services
  - Robust IT
- Need early risk assessment for total service needs
  - Evaluation tools- build and standardize
  - Evaluation process-build and standardize
- Eliminate variability across service providers
  - Assign accurate, standardized acuity descriptors for mental health
  - Exchange information
  - Outcome reporting
- Full Integration and Co-location of Medical and Physical Health



Pre -Post Admission Diversion and Transition into the Community

# COMMUNITY CAPACITY AND DIVERSION



## PROJECTED CCTF BED NEED 2025 Diversion Illustrations

Beds	Current Need	Projected Need	Diversion opportunity (15%)	Diversion opportunity (10%)
CCTF MOSH	600 - 700	916	147	92
CTC Medical	160 - 180	236	35	24
Detox	200-220	251	38	25
MH in Medical Beds	<b>960-1100</b>	<b>1403</b>	<b>211</b>	140
CCTF FIP Licensed	60	96	0	0
CCTF MH Licensable	180 - 200	290	44	29
CCTF HOH	800 - 900	1234	185	123
CCTF MOH	2400 - 2600	3550	532	355
Total MH Beds	<b>3440 - 3760</b>	<b>5170</b>	<b>775</b>	507
Other (IRC,Disc, Transit)	0	0	0	0
Special Management	200	200	0	0
Total beds	<b>4600-5060</b>	<b>6773</b>	<b>986</b>	<b>647</b>
Community Capacity Exists for Diversion at all Intercept Points in the CJ System				
Additional Diversion Opportunities toward Jail Bed Need Reduction				
MOH to GP greater stabilization of the population			300	300
Diverting more Mentally Ill from the jails in the beginning			300	450
Successful community transition inmates and no recidivism			200	400
Total Number of inmates to meet delta			<b>1786</b>	<b>1797</b>

# Community Capacity

- 26 MH and/or SA Providers interviewed
- Majority SA **and** MH services
- Current community provider capacity is limited or met
- Competition for beds
- No immediate capacity in the jail or community for acute SMI
  - 295 acute SMI on waiting list (7/15/2015)



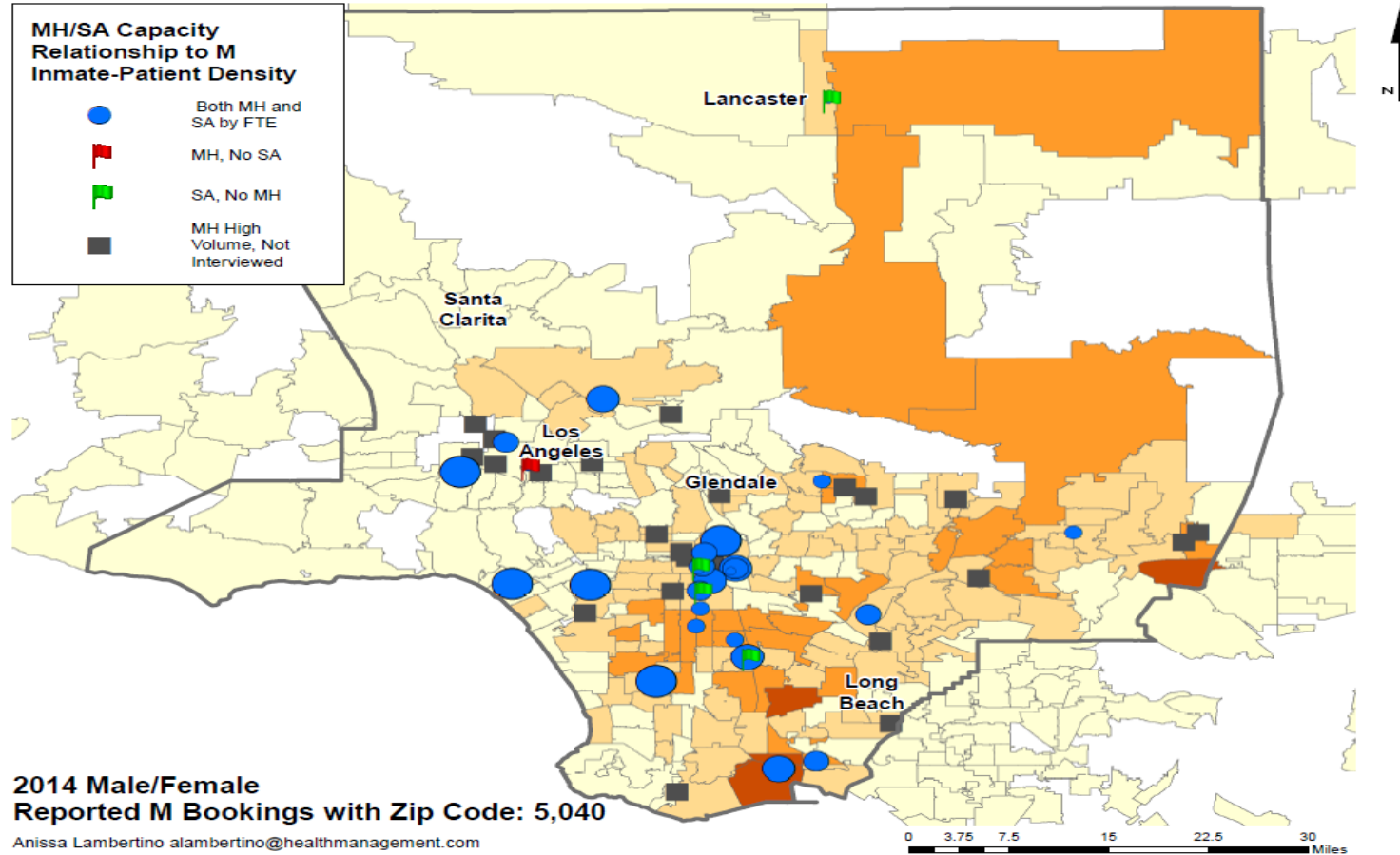
# Community Provider Observations

- Community Partners report:
  - Willingness to expand services
  - Ability to manage complex patients
  - Need for stable funding for service expansion
- Balanced approach needs to occur that does not “push out” community patients
- Currently higher levels of care beds are full or near full





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## Summary Recommendations

- Move forward with the CCTF project
- Align health services to best practices throughout system
- Build an integrated IT and health information system
- Require a Continuum of Care Culture
- Integrate Physical and Mental Health Services
- Direct Additional Concurrent Analysis and Reporting

Without implementation of best practices bed needs  
will rise to 6,722 by 2025

